

Instructions

The purpose of this form is to provide readers of your manuscript with information about your other interests that could influence how they receive and understand your work. The form is designed to be completed electronically and stored electronically. It contains programming that allows appropriate data display. Each author should submit a separate form and is responsible for the accuracy and completeness of the submitted information. The form is in six parts.

Identifying information.

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4. Intellectual Property.

This section asks about patents and copyrights, whether pending, issued, licensed and/or receiving royalties.

Relationships not covered above.

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Other: Anything not covered under the previous three boxes

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Licensed: The patent has been licensed to an entity, whether earning royalties or not

Royalties: Funds are coming in to you or your institution due to your patent

Baden 1



| Section 1. Identifying Inform | ation | | | | |
|--|---|------------------------|-----------------|---|---------|
| Given Name (First Name) Lindsey | 2. Surname (Last Na Baden | me) | | 3. Date 29-September-2020 | |
| 4. Are you the corresponding author? | ✓ Yes No | | | | |
| 5. Manuscript Title Dying in a Leadership Vacuum | | | | | |
| 6. Manuscript Identifying Number (if you kn 20-29812 | ow it) | | | | |
| | | | | | |
| Section 2. The Work Under Co | onsideration for P | Publication | | | |
| Did you or your institution at any time recei any aspect of the submitted work (including statistical analysis, etc.)? Are there any relevant conflicts of intere | but not limited to gra | | | | c.) for |
| Section 3. Relevant financial | activities outside | the submitted | work. | | |
| Place a check in the appropriate boxes in of compensation) with entities as descriclicking the "Add +" box. You should repare there any relevant conflicts of interest yes, please fill out the appropriate info | bed in the instruction ort relationships the street street. Street Yes | ns. Use one line fo | or each entity; | add as many lines as you need | d by |
| Name of Entity | Grant? Personal Fees? | Non-Financial Support? | Other? Co | omments | |
| Ragon Institute | ✓ | | HIV | Vaccine Development | |
| NIH/NIAID | | | | cine Development including for and COVID | |
| Gates Foundation | ✓ | | HIV | Vaccine Development | |
| Vellcome Trust | | | Vacc | tine Development | |

Baden 2



| Section 4. Intellectual Property Patents & Copyrights |
|--|
| Do you have any patents, whether planned, pending or issued, broadly relevant to the work? Yes Vo |
| Section 5. Relationships not covered above |
| Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? |
| Yes, the following relationships/conditions/circumstances are present (explain below): |
| No other relationships/conditions/circumstances that present a potential conflict of interest |
| Dr. Baden is a Deputy Editor at the New England Journal of Medicine. Dr. Baden is involved in HIV and COVID vaccine clinical trials conducted in collaboration with the NIH, HIV Vaccine Trials Network (HVTN), COVID Vaccine Prevention Network (CoVPN), International AIDS Vaccine Initiative (IAVI), Crucell/Janssen, Moderna, Military HIV Research Program (MHRP), Gates Foundation, and the Ragon Institute. Dr. Baden is Chair of the AntiMicrobial Drug Advisory Committee (AMDAC), FDA. |
| At the time of manuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements. On occasion, journals may ask authors to disclose further information about reported relationships. |
| Section 6. Disclosure Statement |
| Based on the above disclosures, this form will automatically generate a disclosure statement, which will appear in the box below. |

Dr. Baden reports grants from Ragon Institute, grants from NIH/NIAID, grants from Gates Foundation, grants from the Wellcome Trust outside the submitted work; and Dr. Baden is a Deputy Editor at the New England Journal of Medicine. Dr. Baden is involved in HIV and COVID vaccine clinical trials conducted in collaboration with the NIH, HIV Vaccine Trials Network (HVTN), COVID Vaccine Prevention Network (CoVPN), International AIDS Vaccine Initiative (IAVI), Crucell/Janssen, Moderna, Military HIV Research Program (MHRP), Gates Foundation, and the Ragon Institute. Dr. Baden is Chair of the AntiMicrobial Drug Advisory Committee (AMDAC), FDA.

Evaluation and Feedback

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Baden 3



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Chowdhury 1



| Section 1. | Identifying Inforn | nation | |
|--|----------------------------|--|--|
| 1. Given Name (Fi Jehan | rst Name) | 2. Surname (Last Name) Chowdhury | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ide 20-29812 | ntifying Number (if you kı | now it) | _ |
| | ı | | |
| Section 2. | The Work Under C | onsideration for Publi | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
| Section 3. | Relevant financial | activities outside the | submitted work. |
| of compensation clicking the "Add | n) with entities as descr | ibed in the instructions. Us port relationships that we | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. | Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

Chowdhury 2



| Section 5. Relationships not sovered above |
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| Relationships not covered above |
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| I am employed by the New England Journal of Medicine as an Editorial Fellow |
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| Dr. Kadire reports being employed by the New England Journal of Medicine as an Editorial Fellow. |

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Chowdhury 3



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D'Agostino 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|--|--|
| 1. Given Name (Fi Ralph | rst Name) | Surname (Last Name) D'Agostino | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Idea | ntifying Number (if you kr | now it) | |
| | ı | | |
| Section 2. | The Work Under C | onsideration for Public | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
| Section 3. | Relevant financial | activities outside the | submitted work. |
| of compensatior clicking the "Adc Are there any rel | n) with entities as descr | ibed in the instructions. Us port relationships that we | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication. |
| Section 4. | Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

D'Agostino 2



| Section 5. | |
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| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of ncing, what you wrote in the submitted work? |
| ✓ Yes, the follow | wing relationships/conditions/circumstances are present (explain below): |
| No other rela | tionships/conditions/circumstances that present a potential conflict of interest |
| I am employed b | y the New England Journal of Medicine as a Statistical Consultant. |
| On occasion, jou | anuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements rnals may ask authors to disclose further information about reported relationships. |
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| Dr. D'Agostino re | eports being employed by the New England Journal of Medicine as a Statistical Consultant |

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Epstein 1



| Section 1. Identifying Inform | nation | |
|---|---|--|
| Given Name (First Name) Arnold | 2. Surname (Last Name) Epstein | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leadership Vacuum | | |
| 6. Manuscript Identifying Number (if you kr 20-29812 | now it) | _ |
| | | |
| Section 2. The Work Under C | onsideration for Public | cation |
| | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ita monitoring board, study design, manuscript preparation, |
| Section 3. Relevant financial | activities outside the s | submitted work. |
| of compensation) with entities as descr | ibed in the instructions. Us port relationships that wer | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication. |
| Section 4. Intellectual Proper | rty Patents & Copyric | ghts |
| Do you have any patents, whether plan | ned, pending or issued, br | oadly relevant to the work? Yes V No |

Epstein 2



| Cartina F | |
|-------------------|--|
| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of ncing, what you wrote in the submitted work? |
| ✓ Yes, the follow | ving relationships/conditions/circumstances are present (explain below): |
| No other rela | tionships/conditions/circumstances that present a potential conflict of interest |
| I am employed b | y the New England Journal of Medicine as Associate Editor. |
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| Dr. Epstein repor | ts that he is employed by the New England Journal of Medicine as Associate Editor. |

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Epstein 3



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Garcia-Tsao 1



| Section 1. Identi | fying Information | |
|---|--|---|
| 1. Given Name (First Name) Guadalupe | 2. Surname (Lass Garcia-Tsao | : Name) 3. Date 15-September-2020 |
| 4. Are you the corresponding | ng author? Yes ✓ | No Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leadership Vac | cuum | |
| 6. Manuscript Identifying No 20-29812 | umber (if you know it) | |
| | | |
| Section 2. The Wo | ork Under Consideration fo | or Publication |
| any aspect of the submitted statistical analysis, etc.)? Are there any relevant con | work (including but not limited to | vices from a third party (government, commercial, private foundation, etc.) for grants, data monitoring board, study design, manuscript preparation, No |
| Section 3. Releva | nt financial activities outsi | de the submitted work. |
| of compensation) with en | tities as described in the instru You should report relationships | licate whether you have financial relationships (regardless of amount ctions. Use one line for each entity; add as many lines as you need by that were present during the 36 months prior to publication . No |
| Section 4. Intelle | ctual Property Patents & | Copyrights |
| Do you have any patents, | whether planned, pending or i | ssued, broadly relevant to the work? Yes V No |

Garcia-Tsao 2



| Section 5. | |
|-------------------|--|
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Royalties: Funds are coming in to you or your institution due to your patent

Gatsonis 1



| Section 1. Identifying Inform | ation | |
|---|--|--|
| Given Name (First Name) Constantine | 2. Surname (Last Name) Gatsonis | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leadership Vacuum | | |
| 6. Manuscript Identifying Number (if you kn 20-29812 | ow it) | |
| | | |
| Section 2. The Work Under Co | onsideration for Public | ation |
| | but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ta monitoring board, study design, manuscript preparation, |
| Section 3. Relevant financial | activities outside the s | submitted work |
| Place a check in the appropriate boxes i of compensation) with entities as descri | n the table to indicate who bed in the instructions. Us port relationships that wer est? Yes No | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by se present during the 36 months prior to publication. |
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| Name of Entity | Grant? Personal Nor | n-Financial Other? Comments |
| Zionexa/Cyclopharma | | Consulting. Ended 2018 |
| EBG | | Consulting , Ended 2018 |
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| Section 4. Intellectual Proper | ty Patents & Copyric | phts |
| Do you have any patents, whether plant | ned, pending or issued, br | oadly relevant to the work? Yes V No |

Gatsonis 2



| Coation F | |
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| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of ncing, what you wrote in the submitted work? |
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| | orts personal fees from Zionexa/Cyclopharma, personal fees from EBG, outside the submitted work; and I or the New England Journal of Medicine as Statistical Consultant |

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Gatsonis 3



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patent

Gravallese 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|---|--|
| 1. Given Name (Fii Ellen | rst Name) | 2. Surname (Last Name) Gravallese | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Public | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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| of compensation clicking the "Add Are there any rel | ı) with entities as descr | ibed in the instructions. Us port relationships that wer | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication. |
| Section 4. | Intellectual Prope | rty Patents & Copyric | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

Gravallese 2



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Greene 1



| Section 1. | Identifying Inforn | nation | |
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| 1. Given Name (Fi Michael | rst Name) | 2. Surname (Last Name) Greene | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Idea | ntifying Number (if you kı | now it) | |
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| of compensation clicking the "Add | n) with entities as descr | ibed in the instructions. Us port relationships that wer | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication. |
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| Do you have any | patents, whether plan | ned, pending or issued, br | oadly relevant to the work? Yes V No |

Greene 2



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Hamel 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|--|---|
| 1. Given Name (Fir Mary Beth | st Name) | 2. Surname (Last Name) Hamel | 3. Date 01-October-2020 |
| 4. Are you the corr | esponding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| any aspect of the si statistical analysis, | ubmitted work (including | but not limited to grants, do | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? Yes V No |

Hamel 2



| Section 5. | |
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| | elationships or activities that readers could perceive to have influenced, or that give the appearance of encing, what you wrote in the submitted work? |
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| | anuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements rnals may ask authors to disclose further information about reported relationships. |
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Harrington 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|---|--|
| 1. Given Name (Fir David | st Name) | 2. Surname (Last Name) Harrington | 3. Date 01-October-2020 |
| 4. Are you the corr | esponding author? | Yes 🗸 No | Corresponding Author's Name Michael Greene |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Publi | cation |
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| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? Yes V No |

Harrington 2



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Haug 1



| Section 1. | Identifying Inform | nation | |
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| 1. Given Name (Fii Charlotte | rst Name) | 2. Surname (Last Name) Haug | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Publi | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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| of compensation clicking the "Add Are there any rel | ı) with entities as descr | ibed in the instructions. Us port relationships that we | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. | Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

Haug 2



| Section 5. | |
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| Section 5. | Relationships not covered above |
| | ationships or activities that readers could perceive to have influenced, or that give the appearance of cing, what you wrote in the submitted work? |
| ✓ Yes, the followi | ng relationships/conditions/circumstances are present (explain below): |
| No other relation | onships/conditions/circumstances that present a potential conflict of interest |
| I am the Internation | nal Correspondent for the New England Journal of Medicine. |
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| Dr. Haug reports b | eing the International Correspondent for the New England Journal of Medicine. |

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Royalties: Funds are coming in to you or your institution due to your patent

Hogan 1



| Section 1. | Identifying Inform | nation | |
|--|----------------------------|---|---|
| 1. Given Name (Fir Joseph | rst Name) | 2. Surname (Last Name) Hogan | 3. Date 01-October-2020 |
| 4. Are you the corr | responding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript lder 20-29812 | ntifying Number (if you kr | now it) | |
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| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? Yes V No |

Hogan 2



| Section 5. | |
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| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of encing, what you wrote in the submitted work? |
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| Dr. Hogan report | ts being employed by the New England Journal of Medicine as a Statistical Consultant. |

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Royalties: Funds are coming in to you or your institution due to your patent

Hunter 1



| Section 1. Identifying Inform | nation | |
|---|---|--|
| Given Name (First Name) David | 2. Surname (Last Name) Hunter | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leadership Vacuum | | |
| 6. Manuscript Identifying Number (if you ki 20-29812 | now it) | _ |
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| Section 2. The Work Under C | onsideration for Public | cation |
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Hunter 2



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| Dr. Hunter repor | ts and I am employed by the New England Journal of Medicine as a Statistical Reviewer. |

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Ingelfinger 1



| Section 1. | Identifying Inform | nation | |
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| 1. Given Name (Fi | rst Name) | 2. Surname (Last Name) Ingelfinger | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under Co | onsideration for Publi | cation |
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Ingelfinger 2



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| | relationships or activities that readers could perceive to have influenced, or that give the appearance of encing, what you wrote in the submitted work? |
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| Dr. Ingelfinger re | eports that she is employed by the New England Journal of Medicine as Deputy Editor. |

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Jarcho 1



| Section 1. | Identifying Inforn | nation | |
|--|----------------------------|---|--|
| 1. Given Name (Fi John | rst Name) | 2. Surname (Last Name) Jarcho | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Idea | ntifying Number (if you kı | now it) | |
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| Section 2. | The Work Under C | onsideration for Public | cation |
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| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

Jarcho 2



| Section 5. Relationships not solvered above | |
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| Relationships not covered above | |
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ment, or other affiliations patent

**Examples include drugs/equipment

Kadire 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|---|--|
| 1. Given Name (Fii Siri | rst Name) | 2. Surname (Last Name) Kadire | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
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| Do you have any | patents, whether plan | ned, pending or issued, br | oadly relevant to the work? Yes V No |

Kadire 2



| Section 5. Relationships not covered above |
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| Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? |
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Kadire 3



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Royalties: Funds are coming in to you or your institution due to your

patent

Keaney 1



| Section 1. Identifying Inform | nation | |
|---|---|--|
| 1. Given Name (First Name) John | 2. Surname (Last Name) Keaney | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leadership Vacuum | | |
| 6. Manuscript Identifying Number (if you k | now it) | |
| | | |
| Section 2. The Work Under C | onsideration for Public | cation |
| | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
| Section 3. Relevant financial | activities outside the s | submitted work. |
| of compensation) with entities as descr | ribed in the instructions. Use port relationships that wer | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any patents, whether plan | nned, pending or issued, br | roadly relevant to the work? Yes V No |

Keaney 2



| Section 5. | |
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| | ationships or activities that readers could perceive to have influenced, or that give the appearance of cing, what you wrote in the submitted work? |
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Longo 1



| Section 1. | Identifying Inform | nation | |
|---|---------------------------|--|---|
| 1. Given Name (Fir Dan | st Name) | 2. Surname (Last Name) Longo | 3. Date 01-October-2020 |
| 4. Are you the corr | esponding author? | Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leader | | | |
| 6. Manuscript Iden 20-29812 | tifying Number (if you kr | now it) | |
| | | | |
| Section 2. | The Work Under Co | onsideration for Publ | ication |
| any aspect of the su statistical analysis, e | ubmitted work (including | but not limited to grants, c | m a third party (government, commercial, private foundation, etc.) for data monitoring board, study design, manuscript preparation, |
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| of compensation) clicking the "Add | with entities as descri | ibed in the instructions. Uport relations hips that we | hether you have financial relationships (regardless of amount Use one line for each entity; add as many lines as you need by ere present during the 36 months prior to publication . |
| Section 4. | Intellectual Proper | rty Patents & Copyr | ights |
| Do you have any | patents, whether plan | ned, pending or issued, b | oroadly relevant to the work? Yes V No |

Longo 2



| Section 5. | |
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| ✓ Yes, the follow | ring relationships/conditions/circumstances are present (explain below): |
| No other relati | onships/conditions/circumstances that present a potential conflict of interest |
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Loscalzo 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|---|---|
| 1. Given Name (Fii Joseph | rst Name) | 2. Surname (Last Name) Loscalzo | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Publi | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, do | n a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? Yes V No |

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Malina 1



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| 1. Given Name (Fii Debra | rst Name) | 2. Surname (Last Name) Malina | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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Malina 2



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| potentially influencing, what you wrote in the submitted work? |
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Malina 3



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expert testimony, employment, or other affiliations patent

Non-Financial Support: Examples include drugs/equipment

Morrissey 1



| Section 1. Identifying Inform | nation | | |
|---|---|--|--|
| Given Name (First Name) Stephen | 2. Surname (Last Name) Morrissey | 3. Date 01-October-2020 | |
| 4. Are you the corresponding author? | | Corresponding Author's Name Eric Rubin | |
| 5. Manuscript Title Dying in a Leadership Vacuum | | | |
| 6. Manuscript Identifying Number (if you ki 20-29812 | now it) | | |
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| Section 2. The Work Under C | onsideration for Public | cation | |
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Morrissey 2



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| ✓ Yes, the follow | wing relationships/conditions/circumstances are present (explain below): |
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| I am employed b | y the New England Journal of Medicine as Executive Managing Editor. |
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Other: Anything not covered under the previous three boxes

Pending: The patent has been filed but not issued **Issued:** The patent has been issued by the agency

Licensed: The patent has been licensed to an entity, whether

earning royalties or not **Royalties:** Funds are coming in to you or your institution due to your

patent

Normand 1



| Section 1. Identifying | | |
|---|---|--|
| Identifying | Information | |
| Given Name (First Name) Sharon-Lise | 2. Surname (Last Name) Normand | 3. Date 01-October-2020 |
| 4. Are you the corresponding author | or? Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leadership Vacuum | | |
| 6. Manuscript Identifying Number 20-29812 | (if you know it) | |
| | | |
| Section 2. The Work U | nder Consideration for Publi | cation |
| | ncluding but not limited to grants, d | n a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
| Section 3. Relevant fin | ancial activities outside the | submitted work. |
| Place a check in the appropriate of compensation) with entities a clicking the "Add +" box. You sh Are there any relevant conflicts | boxes in the table to indicate whas described in the instructions. Uould report relationships that we | nether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by tre present during the 36 months prior to publication. |
| Section 4. Intellectual | Property Patents & Copyri | ghts |
| , , , | | roadly relevant to the work? Yes No |
| Patent? | Pending? Issued? Licensed? | Royalties? Licensee? Comments |
| 201810345624.5 "Patient long-term prognosis quantitative prediction and intervention system and method" | | National Center for Cardiovascular Diseases, Fuwai Hospital, China Patient long-term prognosis quantitative prediction and intervention system and method |

Normand 2



| Section 5. | |
|-------------------|--|
| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of ncing, what you wrote in the submitted work? |
| ✓ Yes, the follow | wing relationships/conditions/circumstances are present (explain below): |
| No other rela | tionships/conditions/circumstances that present a potential conflict of interest |
| I am employed b | y the New England Journal of Medicine as Statistical Consultant |
| | nuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements rnals may ask authors to disclose further information about reported relationships. |
| Section 6. | Disclosure Statement |
| Based on the abo | ove disclosures, this form will automatically generate a disclosure statement, which will appear in the box |
| system and metl | ports a patent 201810345624.5 "Patient long-term prognosis quantitative prediction and intervention mod" pending to National Center for Cardiovascular Diseases, Fuwai Hospital, China and I am employed by d Journal of Medicine as Statistical Consultant. |

Evaluation and Feedback

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Normand 3



Instructions

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patent

Phimister 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|--|--|
| 1. Given Name (Fir Elizabeth | st Name) | 2. Surname (Last Name) Phimister | 3. Date 01-October-2020 |
| 4. Are you the corr | esponding author? | Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
| | | | |
| Section 2. | The Work Under Co | onsideration for Public | cation |
| any aspect of the si statistical analysis, | ubmitted work (including | but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
| Section 3. | Relevant financial | activities outside the s | submitted work. |
| of compensation clicking the "Add |) with entities as descri | bed in the instructions. Us port relationships that wer | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. | Intellectual Proper | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

Phimister 2



| Section 5. | |
|-------------------|--|
| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of encing, what you wrote in the submitted work? |
| ✓ Yes, the follow | wing relationships/conditions/circumstances are present (explain below): |
| No other rela | tionships/conditions/circumstances that present a potential conflict of interest |
| I am employed b | y the New England Journal of Medicine as Deputy Editor. |
| | anuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements rnals may ask authors to disclose further information about reported relationships. |
| Section 6. | Disclosure Statement |
| Based on the abo | ove disclosures, this form will automatically generate a disclosure statement, which will appear in the box |
| Dr. Phimister rep | ports that she is employed by the New England Journal of Medicine as Deputy Editor. |

Evaluation and Feedback

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Phimister 3



Instructions

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Royalties: Funds are coming in to you or your institution due to your patent

Ropper 1



| Section 1. | Identifying Inform | nation | |
|---|---------------------------|--|---|
| 1. Given Name (Fire | st Name) | 2. Surname (Last Name) Ropper | 3. Date 01-October-2020 |
| 4. Are you the corr | esponding author? | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leader | | | |
| 6. Manuscript Iden 20-29812 | tifying Number (if you kr | now it) | |
| | | | |
| Section 2. | The Work Under Co | onsideration for Publ | ication |
| any aspect of the su statistical analysis, e | ubmitted work (including | but not limited to grants, c | m a third party (government, commercial, private foundation, etc.) for data monitoring board, study design, manuscript preparation, |
| Section 3. | Relevant financial | activities outside the | submitted work. |
| of compensation) clicking the "Add |) with entities as descri | ibed in the instructions. Uport relations hips that we | hether you have financial relationships (regardless of amount Use one line for each entity; add as many lines as you need by ere present during the 36 months prior to publication . |
| Section 4. | Intellectual Proper | rty Patents & Copyr | ights |
| Do you have any | patents, whether plan | ned, pending or issued, b | oroadly relevant to the work? Yes V No |

Ropper 2



| Section 5. | |
|---------------------------|---|
| Section 5. | Relationships not covered above |
| | ationships or activities that readers could perceive to have influenced, or that give the appearance of cing, what you wrote in the submitted work? |
| ✓ Yes, the followi | ing relationships/conditions/circumstances are present (explain below): |
| No other relation | onships/conditions/circumstances that present a potential conflict of interest |
| I am employed by | the New England Journal of Medicine as Deputy Editor. |
| On occasion, journ | uscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements als may ask authors to disclose further information about reported relationships. |
| Section 6. | Disclosure Statement |
| Based on the above below. | e disclosures, this form will automatically generate a disclosure statement, which will appear in the box |
| Dr. Ropper reports | s that he is employed by the New England Journal of Medicine as Deputy Editor. |

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Ropper 3



Instructions

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Rosen 1



| Section 1. | Identifying Inform | nation | |
|--|----------------------------|--|--|
| Given Name (Fire Clifford) | rst Name) | 2. Surname (Last Name) Rosen | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
| | | | |
| Section 2. | The Work Under C | onsideration for Publi | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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| of compensation clicking the "Add |) with entities as descr | ibed in the instructions. Us port relationships that we | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. | Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? Yes V No |

Rosen 2



| Cartina F | | | | |
|-------------------|--|--|--|--|
| Section 5. | Relationships not covered above | | | |
| | Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? | | | |
| ✓ Yes, the follow | ving relationships/conditions/circumstances are present (explain below): | | | |
| No other rela | tionships/conditions/circumstances that present a potential conflict of interest | | | |
| I am employed b | y the New England Journal of Medicine as Associate Editor. | | | |
| On occasion, jou | nuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements. rnals may ask authors to disclose further information about reported relationships. | | | |
| Section 6. | Disclosure Statement | | | |
| Based on the abo | ve disclosures, this form will automatically generate a disclosure statement, which will appear in the box | | | |
| Dr. Rosen report | s that he is employed by the New England Journal of Medicine as Associate Editor. | | | |

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Rosen 3



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Rosenbaum 1



| Section 1. | Identifying Inform | nation | | |
|---|----------------------------|-------------------------------------|---|--|
| 1. Given Name (First Name) Lisa | | 2. Surname (Last Name) Rosenbaum | 3. Date 01-October-2020 | |
| 4. Are you the corresponding author? | | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin | |
| 5. Manuscript Title Dying in a Leade | | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | | |
| | ı | | | |
| Section 2. | The Work Under C | onsideration for Public | ation | |
| Did you or your institution at any time receive payment or services from a third party (government, commercial, private foundation, etc.) for any aspect of the submitted work (including but not limited to grants, data monitoring board, study design, manuscript preparation, statistical analysis, etc.)? Are there any relevant conflicts of interest? Yes No | | | | |
| Section 3. | Relevant financial | activities outside the s | ubmitted work. | |
| Place a check in the appropriate boxes in the table to indicate whether you have financial relationships (regardless of amount of compensation) with entities as described in the instructions. Use one line for each entity; add as many lines as you need by clicking the "Add +" box. You should report relationships that were present during the 36 months prior to publication . Are there any relevant conflicts of interest? Yes Vo | | | | |
| Section 4. | Intellectual Prope | rty Patents & Copyrig | hts | |
| Do you have any | patents, whether plan | ned, pending or issued, br | oadly relevant to the work? Yes V No | |

Rosenbaum 2



| Section 5. Polationships not severed above |
|--|
| Relationships not covered above |
| Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? |
| Yes, the following relationships/conditions/circumstances are present (explain below): |
| No other relationships/conditions/circumstances that present a potential conflict of interest |
| Lisa Rosenbaum is a cardiologist at Brigham and Women's Hospital, an assistant professor at Harvard Medical School, and a national correspondent for the Journal. Dr. Rosenbaum was a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania between 2012 and 2014. |
| At the time of manuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements. On occasion, journals may ask authors to disclose further information about reported relationships. |
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| Dr. Rosenbaum reports and Lisa Rosenbaum is a cardiologist at Brigham and Women's Hospital, an assistant professor at Harvard Medical School, and a national correspondent for the Journal. Dr. Rosenbaum was a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania between 2012 and 2014 |

Evaluation and Feedback

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Rosenbaum 3



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Rothaus 1



| Section 1. | Identifying Inforn | nation | |
|--|----------------------------|--|--|
| 1. Given Name (Fi Carla | rst Name) | 2. Surname (Last Name) Rothaus | 3. Date 01-October-2020 |
| 4. Are you the cor | responding author? | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Idea | ntifying Number (if you kı | now it) | |
| | ı | | |
| Section 2. | The Work Under C | onsideration for Publi | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
| Section 3. | Relevant financial | activities outside the | submitted work. |
| of compensation clicking the "Add | n) with entities as descr | ibed in the instructions. Us port relationships that we | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. | Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? Yes V No |

Rothaus 2



| Section 5. Relationships not covered above |
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| Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? |
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Rubin 1

patent



| Section 1. | Identifying Inform | nation | | |
|--|----------------------------|---|-----------------------|---|
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| 4. Are you the cor | responding author? | ✓ Yes No | | |
| 5. Manuscript Title Dying in a Leade | | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | | |
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| Section 2. | The Work Under C | onsideration for Publication | | |
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| of compensation clicking the "Add |) with entities as descr | bed in the instructions. Use one port relationships that were pres | line for each entity; | lationships (regardless of amount add as many lines as you need by months prior to publication. |
| Section 4. | Intellectual Prope | rty Patents & Copyrights | | |
| Do you have any | patents, whether plan | ned, pending or issued, broadly i | relevant to the work | ? ☐ Yes 🗸 No |

Rubin 2



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Royalties: Funds are coming in to you or your institution due to your patent

Sacks 1



| Section 1. | Identifying Inform | nation | |
|--|----------------------------|--|--|
| 1. Given Name (Fi Chana | rst Name) | 2. Surname (Last Name) Sacks | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Idea | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Public | cation |
| any aspect of the s statistical analysis, | submitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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| Do you have any | patents, whether plan | ned, pending or issued, br | roadly relevant to the work? Yes V No |

Sacks 2



| Section 5. | |
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| Section 5. | Relationships not covered above |
| | elationships or activities that readers could perceive to have influenced, or that give the appearance of ncing, what you wrote in the submitted work? |
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Solomon 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|--|--|
| Given Name (First Name) Caren | | 2. Surname (Last Name) Solomon | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Publi | cation |
| any aspect of the s statistical analysis, | ubmitted work (including | g but not limited to grants, da | a third party (government, commercial, private foundation, etc.) for ata monitoring board, study design, manuscript preparation, |
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Solomon 2



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Taichman 1



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|--|---------------------------|--|--|--------------------------|
| 1. Given Name (First Darren | st Name) | 2. Surname (Last Name) Taichman | 3. Date 01-Octo | ober-2020 |
| 4. Are you the corresponding author? | | Yes ✓ No | Corresponding Author's Name Eric Rubin | |
| 5. Manuscript Title Dying in a Leadership Vacuum | | | | |
| 6. Manuscript Iden 20-29812 | tifying Number (if you kn | now it) | | |
| | | | | |
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| Section 3. | Relevant financial | activities outside the | submitted work. | |
| of compensation) clicking the "Add | with entities as descri | bed in the instructions. Upper that we be the second to the second the second the second the second to the second the seco | nether you have financial relationship se one line for each entity; add as ma re present during the 36 months p | any lines as you need by |
| Section 4. | Intellectual Proper | rty Patents & Copyri | ghts | |
| Do you have any | patents, whether plan | ned, pending or issued, b | roadly relevant to the work? | s 🗸 No |

Taichman 2



| Section 5. | | | | | |
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| Section 5. | Relationships not covered above | | | | |
| | itionships or activities that readers could perceive to have influenced, or that give the appearance of ing, what you wrote in the submitted work? | | | | |
| ✓ Yes, the following | Yes, the following relationships/conditions/circumstances are present (explain below): | | | | |
| No other relationships/conditions/circumstances that present a potential conflict of interest | | | | | |
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expert testimony, employment, or other affiliations patent

Non-Financial Support: Examples include drugs/equipment

Wenzel 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|---|--|
| 1. Given Name (Fii Richard | rst Name) | 2. Surname (Last Name) Wenzel | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
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| Section 2. | The Work Under C | onsideration for Publi | cation |
| Did you or your institution at any time receive payment or services from a third party (government, commercial, private foundation, etc.) for any aspect of the submitted work (including but not limited to grants, data monitoring board, study design, manuscript preparation, statistical analysis, etc.)? Are there any relevant conflicts of interest? Yes Vo | | | |
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| Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? |
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This section asks for information about the work that you have submitted for publication. The time frame for this reporting is that of the work itself, from the initial conception and planning to the present. The requested information is about resources that you received, either directly or indirectly (via your institution), to enable you to complete the work. Checking "No" means that you did the work without receiving any financial support from any third party -- that is, the work was supported by funds from the same institution that pays your salary and that institution did not receive third-party funds with which to pay you. If you or your institution received funds from a third party to support the work, such as a government granting agency, charitable foundation or commercial sponsor, check "Yes".

3. Relevant financial activities outside the submitted work.

This section asks about your financial relationships with entities in the bio-medical arena that could be perceived to influence, or that give the appearance of potentially influencing, what you wrote in the submitted work. You should disclose interactions with ANY entity that could be considered broadly relevant to the work. For example, if your article is about testing an epidermal growth factor receptor (EGFR) antagonist in lung cancer, you should report all associations with entities pursuing diagnostic or therapeutic strategies in cancer in general, not just in the area of EGFR or lung cancer.

Report all sources of revenue paid (or promised to be paid) directly to you or your institution on your behalf over the 36 months prior to submission of the work. This should include all monies from sources with relevance to the submitted work, not just monies from the entity that sponsored the research. Please note that your interactions with the work's sponsor that are outside the submitted work should also be listed here. If there is any question, it is usually better to disclose a relationship than not to do so.

For grants you have received for work outside the submitted work, you should disclose support ONLY from entities that could be perceived to be affected financially by the published work, such as drug companies, or foundations supported by entities that could be perceived to have a financial stake in the outcome. Public funding sources, such as government agencies, charitable foundations or academic institutions, need not be disclosed. For example, if a government agency sponsored a study in which you have been involved and drugs were provided by a pharmaceutical company, you need only list the pharmaceutical company.

4. Intellectual Property.

This section asks about patents and copyrights, whether pending, issued, licensed and/or receiving royalties.

Relationships not covered above.

Use this section to report other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work.

Definitions.

Entity: government agency, foundation, commercial sponsor, academic institution, etc.

Grant: A grant from an entity, generally [but not always] paid to your organization

Personal Fees: Monies paid to you for services rendered, generally honoraria, royalties, or fees for consulting, lectures, speakers bureaus, expert testimony, employment, or other affiliations

Non-Financial Support: Examples include drugs/equipment supplied by the entity, travel paid by the entity, writing assistance, administrative support, etc.

Other: Anything not covered under the previous three boxes

Pending: The patent has been filed but not issued **Issued:** The patent has been issued by the agency

Licensed: The patent has been licensed to an entity, whether

earning royalties or not **Royalties:** Funds are coming in to you or your institution due to your

patent

Wong 1



| Section 1. | Identifying Inform | nation | | |
|---|--|---|--|--|
| 1. Given Name (Fi Gary | rst Name) | 2. Surname (Last Name) Wong | 3. Date 01-October-2020 | |
| 4. Are you the corresponding author? | | ☐ Yes ✓ No | Corresponding Author's Name Eric Rubin | |
| 5. Manuscript Title Dying in a Leade | | | | |
| 6. Manuscript Idea | 6. Manuscript Identifying Number (if you know it) 20-29812 | | | |
| | | | | |
| Section 2. | The Work Under C | onsideration for Public | cation | |
| Did you or your institution at any time receive payment or services from a third party (government, commercial, private foundation, etc.) for any aspect of the submitted work (including but not limited to grants, data monitoring board, study design, manuscript preparation, statistical analysis, etc.)? Are there any relevant conflicts of interest? Yes No | | | | |
| Section 3. | Relevant financial | activities outside the s | submitted work. | |
| of compensation clicking the "Add | n) with entities as descr | ibed in the instructions. Us port relationships that wer | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication. | |
| Section 4. | Intellectual Prope | rty Patents & Copyric | ghts | |
| Do you have any | patents, whether plan | ned, pending or issued, br | oadly relevant to the work? Yes V No | |

Wong 2



| Section 5. | | | | |
|--|---|--|--|--|
| Section 5. | Relationships not covered above | | | |
| | tionships or activities that readers could perceive to have influenced, or that give the appearance of ing, what you wrote in the submitted work? | | | |
| Yes, the following relationships/conditions/circumstances are present (explain below): | | | | |
| No other relatio | nships/conditions/circumstances that present a potential conflict of interest | | | |
| I am employed by t | he New England Journal of Medicine as Associate Editor. | | | |
| | uscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements als may ask authors to disclose further information about reported relationships. | | | |
| Section 6. D | isclosure Statement | | | |
| Based on the above below. | e disclosures, this form will automatically generate a disclosure statement, which will appear in the box | | | |
| Dr. Wong reports th | nat he is employed by the New England Journal of Medicine as Associate Editor. | | | |

Evaluation and Feedback

Please visit http://www.icmje.org/cgi-bin/feedback to provide feedback on your experience with completing this form.

Wong 3



Instructions

The purpose of this form is to provide readers of your manuscript with information about your other interests that could influence how they receive and understand your work. The form is designed to be completed electronically and stored electronically. It contains programming that allows appropriate data display. Each author should submit a separate form and is responsible for the accuracy and completeness of the submitted information. The form is in six parts.

Identifying information.

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3. Relevant financial activities outside the submitted work.

This section asks about your financial relationships with entities in the bio-medical arena that could be perceived to influence, or that give the appearance of potentially influencing, what you wrote in the submitted work. You should disclose interactions with ANY entity that could be considered broadly relevant to the work. For example, if your article is about testing an epidermal growth factor receptor (EGFR) antagonist in lung cancer, you should report all associations with entities pursuing diagnostic or therapeutic strategies in cancer in general, not just in the area of EGFR or lung cancer.

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4. Intellectual Property.

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Relationships not covered above.

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Other: Anything not covered under the previous three boxes

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Issued: The patent has been issued by the agency

Licensed: The patent has been licensed to an entity, whether earning royalties or not

Royalties: Funds are coming in to you or your institution due to your patent

Xiao 1



| Section 1. | Identifying Inform | nation | |
|---|----------------------------|--|--|
| 1. Given Name (Fii Rui-Ping | rst Name) | 2. Surname (Last Name) Xiao | 3. Date 01-October-2020 |
| 4. Are you the corresponding author? | | Yes 🗸 No | Corresponding Author's Name Eric Rubin |
| 5. Manuscript Title Dying in a Leade | | | |
| 6. Manuscript Ider 20-29812 | ntifying Number (if you kr | now it) | |
| | | | |
| Section 2. | The Work Under C | onsideration for Publi | cation |
| Did you or your institution at any time receive payment or services from a third party (government, commercial, private foundation, etc.) for any aspect of the submitted work (including but not limited to grants, data monitoring board, study design, manuscript preparation, statistical analysis, etc.)? Are there any relevant conflicts of interest? Yes No | | | |
| Section 3. | Relevant financial | activities outside the | submitted work. |
| of compensation clicking the "Add | ı) with entities as descr | ibed in the instructions. Us port relationships that we | ether you have financial relationships (regardless of amount se one line for each entity; add as many lines as you need by re present during the 36 months prior to publication . |
| Section 4. | Intellectual Prope | rty Patents & Copyri | ghts |
| Do you have any | patents, whether plan | ned, pending or issued, bi | roadly relevant to the work? Yes V No |

Xiao 2



| Section 5. Relationships not covered above |
|--|
| Relationships not covered above |
| Are there other relationships or activities that readers could perceive to have influenced, or that give the appearance of potentially influencing, what you wrote in the submitted work? |
| ✓ Yes, the following relationships/conditions/circumstances are present (explain below): |
| No other relationships/conditions/circumstances that present a potential conflict of interest |
| I am employed by the New England Journal of Medicine as Associate Editor. |
| At the time of manuscript acceptance, journals will ask authors to confirm and, if necessary, update their disclosure statements On occasion, journals may ask authors to disclose further information about reported relationships. |
| Section 6. Disclosure Statement |
| Based on the above disclosures, this form will automatically generate a disclosure statement, which will appear in the box below. |
| Dr. Xiao reports that she is employed by the New England Journal of Medicine as Associate Editor. |

Evaluation and Feedback

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Xiao 3